



Фонд  
Енергоефективності

Appendix 5 to  
protocol No. 1 of the meeting of the  
Supervisory Board of the State Institution  
“Energy Efficiency Fund”  
as of January 25, 2024

**REPORT ON THE  
ACTIVITIES OF  
STATE INSTITUTION “ENERGY EFFICIENCY FUND”  
FOR THE YEAR 2023**

**Kyiv – 2024**

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### 1. Achieving the EEF's priority areas of activity

No	Indicator	Planned indicators for the end of the year	Actual indicators at the end of the year.
<b>1. Program indicators</b>			
a)	Number of projects under the “ENERGODIM” Program, partially and fully completed, units	75	152 (execution 203%*)
b)	Number of projects under the “VidnovyDIM” Program, partially and fully completed, units	212	215 (execution 101%*)
c)	Average level of energy savings, based on the totality of all projects financed by the EEF under the “ENERGODIM” Program, at the level of %, no less	25	32.7
<b>2. Financial indicators</b>			
a)	Ratio of maintenance expenses to the payment of grants, %, no more	5.0	7.77
b)	Minimum capital adequacy reserve, UAH million, no less	50	174.8
<b>3. Indicators of work with donors and partners</b>			
b)	Negotiations held with potential donors, no less	8	11
c)	Funds attracted from donors, including through the MDTF, MLN EUR	20	20
<b>4. Indicators of external communications</b>			
a)	Level of satisfaction of stakeholders with communications with the EEF based on the results of an independent assessment, no less, on a ten-point scale	7	9.0
b)	Level of satisfaction of the Beneficiaries with the feedback from the EEF according to the results of an independent assessment, at least, on a ten-point scale	7	9.1
<b>5. Indicators of internal communications</b>			
	Level of employee satisfaction with awareness of the EEF’s activities based on the results of an independent assessment, no less, on a ten-point scale	7	8.7

<b>6. Indicators of work with regions</b>			
	Ratio of the total amount of funds paid in favor of HOAs from local budgets to the total amount of grants paid by the EEF under the “ENERGODIM” Program, %, no less	4	6.3

## **2. Projects of the Energy Efficiency Fund**

### **2.1. Implementation of the “ENERGODIM” Program**

For the period since the start of implementation of the “ENERGODIM” Program, the EEF received 936 Applications for participation in the Program (Application No. 1). Of these, 556 Beneficiaries submitted Applications for Project approval (Application No. 2). And 319 HOAs fully or partially completed the works and submitted the corresponding applications (Applications No. 4).

During the entire period, the EEF approved 881 Applications for participation (of which 210 Grant Agreements were terminated), the number of Projects for which Applications No. 2 and No. 4 are approved is 489 and 286 respectively.

The total cost of the Projects is about UAH 6.8 billion, the amount of Grants is UAH 3.8 billion, the expected energy savings after their implementation is more than 313 million kWh/year.

In 2023, civil works were completed in full or in part:

- in absolute terms – for 79 projects;
- according to the calculation of the key performance indicators of SI “Energy Efficiency Fund”, taking into account the partially completed works on projects carried out in the reporting period – 152 projects.

<b>Status of implementation of projects under the “ENERGODIM” Program for 2023</b>									
<b>1. Number of Projects for which:</b>	<b>At the beginning of the period</b>			<b>At the end of the period</b>			<b>For the period</b>		
	<b>01/01/2023</b>			<b>31/12/2023</b>					
	<b>Re cei ve d</b>	<b>A pp ro ve d</b>	<b>Rei mb urs ed</b>	<b>Re cei ve d</b>	<b>Ap pro ved</b>	<b>Rei mb urs ed</b>	<b>Re cei ve d</b>	<b>A pp ro ve d</b>	<b>Rei mb urs ed</b>
<b>a) Application No. 1 (reimbursement of energy audit)</b>	<b>898</b>	<b>818</b>	<b>816</b>	<b>936</b>	<b>631</b>	<b>610</b>	<b>38</b>	<b>-187</b>	<b>-206</b>
<i>- Package A</i>	<i>171</i>	<i>154</i>	<i>154</i>	<i>209</i>	<i>148</i>	<i>129</i>	<i>38</i>	<i>-6</i>	<i>-25</i>

- Package B	727	664	662	727	483	481	0	-181	-181
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<b>b) Application No. 2 (reimbursement of project documentation)</b>	<b>454</b>	<b>361</b>	<b>354</b>	<b>559</b>	<b>489</b>	<b>478</b>	<b>105</b>	<b>128</b>	<b>124</b>
- Package A	91	74	73	106	98	96	15	24	23
- Package B	363	287	281	453	391	382	90	104	101
<b>c) Application No. 6 (advancement)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>16</b>	<b>16</b>	<b>50</b>	<b>16</b>	<b>16</b>
- Package A	0	0	0	2	2	2	2	2	2
- Package B	0	0	0	48	14	14	48	14	14
<b>d) Application No. 4 (reimbursement of civil works)</b>	<b>240</b>	<b>216</b>	<b>215</b>	<b>319</b>	<b>286</b>	<b>286</b>	<b>79</b>	<b>70</b>	<b>71</b>
- Package A	46	45	44	52	48	48	6	3	4
- Package B	194	171	171	267	238	238	73	67	67
<b>d.1) for step-by-step verification of the 1st step</b> <i>(only Package B)</i>	<b>67</b>	<b>60</b>	<b>60</b>	<b>98</b>	<b>89</b>	<b>90</b>	<b>31</b>	<b>29</b>	<b>30</b>
<b>d.2) for step-by-step verification of the 2nd step</b> <i>(only Package B)</i>	<b>37</b>	<b>29</b>	<b>29</b>	<b>39</b>	<b>33</b>	<b>33</b>	<b>2</b>	<b>4</b>	<b>4</b>
<b>d.3) for step-by-step verification of the 3rd step</b> <i>(only Package B)</i>	<b>14</b>	<b>20</b>	<b>20</b>	<b>15</b>	<b>13</b>	<b>13</b>	<b>1</b>	<b>-7</b>	<b>-7</b>
<b>d.4) for step-by-step verification of the 4th step</b> <i>(only Package B)</i>	<b>10</b>	<b>2</b>	<b>2</b>	<b>13</b>	<b>13</b>	<b>13</b>	<b>3</b>	<b>11</b>	<b>11</b>
<b>d.5) for full verification</b>	<b>112</b>	<b>105</b>	<b>104</b>	<b>154</b>	<b>138</b>	<b>137</b>	<b>42</b>	<b>33</b>	<b>33</b>
- Package A	46	45	44	52	48	48	6	3	4
- Package B	66	60	60	102	90	89	36	30	29
<b>e) The grant agreement has not been concluded</b> <b>(Application No. 1 rejected or not accepted for consideration)</b>			31			72			41
<b>g) The grant agreement has been terminated</b>			3			210			207

<b>2. Grant payments</b>	<b>At the beginning of the period</b>	<b>At the end of the period</b>	<b>For the period</b>
	<b>01/01/2023</b>	<b>31/12/2023</b>	
<b>a) Grants paid, UAH million, incl. for reimbursement:</b>	<b>736,435</b>	<b>1080,584</b>	<b>344,149</b>
a.1) energy audit	11,192	9,983	-1,209
a.2) project documentation	35,280	51,741	16,461
a.3) advance payment	0.000	51,519	51,519
a.4) civil works	689,963	967,341	277,378

<b>3. Cumulative key indicators</b>	<b>At the end of the period (31/12/2023)</b>		
	<b>Unit of measurement</b>	<b>All Projects</b>	<b>Fully completed</b>

			<b>Civil works</b>
<b>a) Number of Projects</b>	unit	<b>654</b>	<b>137</b>
- Package A	-//-	164	48
- Package B	-//-	490	89
<b>b) Cost of Projects</b>	million hryvnias	<b>6,750,760</b>	<b>780,638</b>
- Package A	-//-	305,601	67,658
- Package B	-//-	6,445,160	712,980
<b>c) Amount of Grants</b>	million hryvnias	<b>3,791,762</b>	-
- Package A	-//-	139,664	-
- Package B	-//-	3,652,098	-
<b>d) Grants paid</b>	million hryvnias	<b>1,080,584</b>	<b>537,571</b>
- Package A	-//-	45,395	39,208
- Package B	-//-	1,035,189	498,362
<b>e) Average cost of the Project</b>	million hryvnias	<b>10,322</b>	<b>5,698</b>
- Package A	-//-	1,860	1,410
- Package B	-//-	13,153	8,011
<b>f) Average level of energy saving from implementation of Projects</b>	%	<b>32.7</b>	<b>34.9</b>
- Package A	-//-	19.2	31.9
- Package B	-//-	38.1	37.2
<b>g) Annual energy saving from implementation of Projects</b>	thousand kWh/year	<b>313,826.48</b>	<b>73,226.63</b>
- Package A	-//-	53,068.85	28,853.88
- Package B	-//-	260,757.63	44,372.75
<b>g) Annual reduction of CO2 emissions</b>	thousand tons/year	<b>84.35</b>	<b>20.92</b>
<b>h) Heating area</b>	thousand m <sup>2</sup>	<b>4,112.63</b>	<b>885.85</b>
<b>i) Number of households</b>	unit	<b>62,850</b>	<b>12,880</b>

<b>Projects that are fully or partially completed Construction works</b>	<b>At the beginning of the period</b>	<b>At the end of the period</b>	<b>For the period</b>
	<b>01/01/2023</b>	<b>31/12/2023</b>	
<i>a) Civil works are entirely completed (Package A)</i>	46	52	6
<i>b) Civil works are entirely completed (Package B)</i>	66	102	36
<i>c) Civil works are partially completed (Package B)</i>	128	165	37

## 2.2. "VidnovyDIM" Program and its implementation

Since the beginning of the implementation of the “VidnovyDIM” Program, the EEF has received 402 Grant Applications (Application No. 1). Out of 402 Grant applicants, 81 Beneficiaries submitted Applications for Completion of Works (Application No. 2).

During the entire period, the EEF approved 238 Applications No. 1, the number of Projects for which Applications No. 2 were approved is 57.

The total cost of the projects according to the Contractual Prices is about UAH 767.507 million. The estimated amount of the grant for these projects is about UAH 764.281 million.

In 2023, civil works were completed in full or in part:

- in absolute terms – for 208 projects;
- according to the calculation of the key performance indicators of the SI “Energy Efficiency Fund”, taking into account partially completed works on projects performed in the reporting period – 215 projects.

<b>The status of implementation of projects under the “VidnovyDIM” Program from 2023</b>									
<b>1. Number of Projects for which:</b>	<b>At the end of the period 01/01/2023</b>			<b>At the end of the period 31/12/2023</b>			<b>For the period</b>		
	<b>Rece ived</b>	<b>Ap pr ov ed</b>	<b>Re im bu rse d</b>	<b>Rec eiv ed</b>	<b>App rove d</b>	<b>Rei mbu rse d</b>	<b>Rec eiv ed</b>	<b>Ap pro ved</b>	<b>Rei mb urs ed</b>
	a) Application No. 1 (for receiving a Grant)	56	9	9	402	238	217	346	229
b) Application No. 2 (on Completion of Works)	2	0	0	81	57	57	79	57	57
c) The grant agreement has not been concluded (Application No.1 rejected or not accepted for consideration)	<i>1</i>			<i>10</i>			<i>9</i>		
d) The grant agreement is terminated	<i>0</i>			<i>0</i>			<i>0</i>		

<b>2. Grant payments</b>	<b>At the end of the period 01/01/2023</b>	<b>At the end of the period 31/12/2023</b>	<b>For the period</b>
a) Grants paid, including on reimbursement:	<b>10,558</b>	<b>311,227</b>	<b>300,669</b>



a.1) according to Applications No. 1 (for receiving a Grant)	10,558	286,340	275,782
a.2) on Applications No. 2 (on Completion of works)	0.000	24,887	24,887

3. Cumulative key indicators	At the end of the period (31/12/2023)		
	Unit of measurement	All Projects	Completed and paid Projects
a) Number of Projects	unit	392	57
b) Cost of Projects	million hryvnias	767,507	87,569
c) Amount of Grants	million hryvnias	764,281	85,526
d) Grants paid	million hryvnias	311,227	84,134
e) Average cost of the Project	million hryvnias	1,958	1,536
h) Total area	thousand m <sup>2</sup>	1,924.48	216.19
i) Number of households	unit	34,033	3,979

The grant activity report is given in Annex 1.

### 2.3. Evaluation of projects

The key characteristics of the “ENERGODIM” Program at the end of the reporting period (31/12/2023) are shown in the table:

The number of approved Applications for which there was no more than 1 revision is:							
Application No. 1						%	97%
Application No. 2						%	41%
Application No.3						%	59%
Application No. 4 (steps)						%	75%
Application No. 4 (full)						%	50%
Overall						%	<b>63%</b>
Key consideration stages and their average terms	Average Terms of Application 1	Average Terms of Application 2	Average Terms of Application 3	Average Terms of Application 4 (steps)	Average Terms of Application 4 (full)	Stage documents completed on time	Stage processed at a speed as compared to the standard one
RA (risk assessment) Conclusion	1.1	1.8	1.9	2.0	2.0	95%	59%
FS (feasibility study) Conclusion	1.7	5.0	7.5	5.4	3.7	83%	69%
Weighted average ROI term (from receiving the package)	2.9	9.6	11.1	11.0	7.2	90%	81%
RAR-RAN	13.3	15.8	-	17.0	9.5	44%	108%
receipt-approval	21.5	28.0	49.4	31.2	19.3	76%	95%

Key characteristics of the “VidnovyDIM” Program at the end of the reporting period (December 31, 2023) are shown in the table:

The number of approved Applications for which there was no more than 1 revision is:
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Application No. 1	%	53%
Application No. 2	%	85%

Overall			%	59%
Key consideration stages and their average terms	Average terms of Application 4 (steps)	Average terms of Application 4 (full)	Stage documents completed on time	Stage processed at a speed as compared to the standard one
RA Conclusion	0.8	0.9	99%	39%
FS Conclusion	2.9	1.5	88%	53%
Average weighted ROI term (from receiving the package)	4.5	3.1	97%	82%
RAR-RAN	14.9	21.1	50%	115%
receipt-approval	21.8	22.5	47%	110%

## 2.4. Monitoring of projects

For the year 2023, as part of the monitoring of the Projects, constant work was carried out on the preparation and publication of relevant reporting, which is provided for by the EEF's procedures, as well as at the request of state bodies or the EEF's partners.

443 reports were prepared, including 242 under the "ENERGODIM" Program and 201 under the "VidnovyDIM" Program. Among them:

- publication on the website (map of participants, summary information, status of Projects, periodic reports) – 310;
- information for the Ministry of Regional Development, Construction and Housing and Utility Services of Ukraine, the Cabinet of Ministers of Ukraine, the German Society for International Cooperation, the State Agency for Energy Efficiency and Energy Saving of Ukraine and donors regarding the state of implementation of projects received and developed by the EEF – 104;
  - annual and semi-annual reports for IFC, SAEESU and GIZ – 7;
  - information for the International Finance Corporation regarding the production of banners and signs – 22.
  - analysis of achievement of key indicators – 9.

For 2023, within the framework of analysis of the quality of execution of civil works, 34 inspections were carried out on the location of multi-apartment buildings, 22 under the "ENERGODIM" Program and 12 under the "VidnovyDIM" Program.

## 2.5. Project support and customer support

In 2023, as part of customer support and project support, ongoing work was carried out to provide quality assistance to the EEF's beneficiaries, which is provided for by programs and communication within the scope of competence with other counterparties or partners of the EEF, as well as administrative work

as part of the processing of all documents on the Applications to ensure document circulation with the beneficiaries of the EEF, namely:

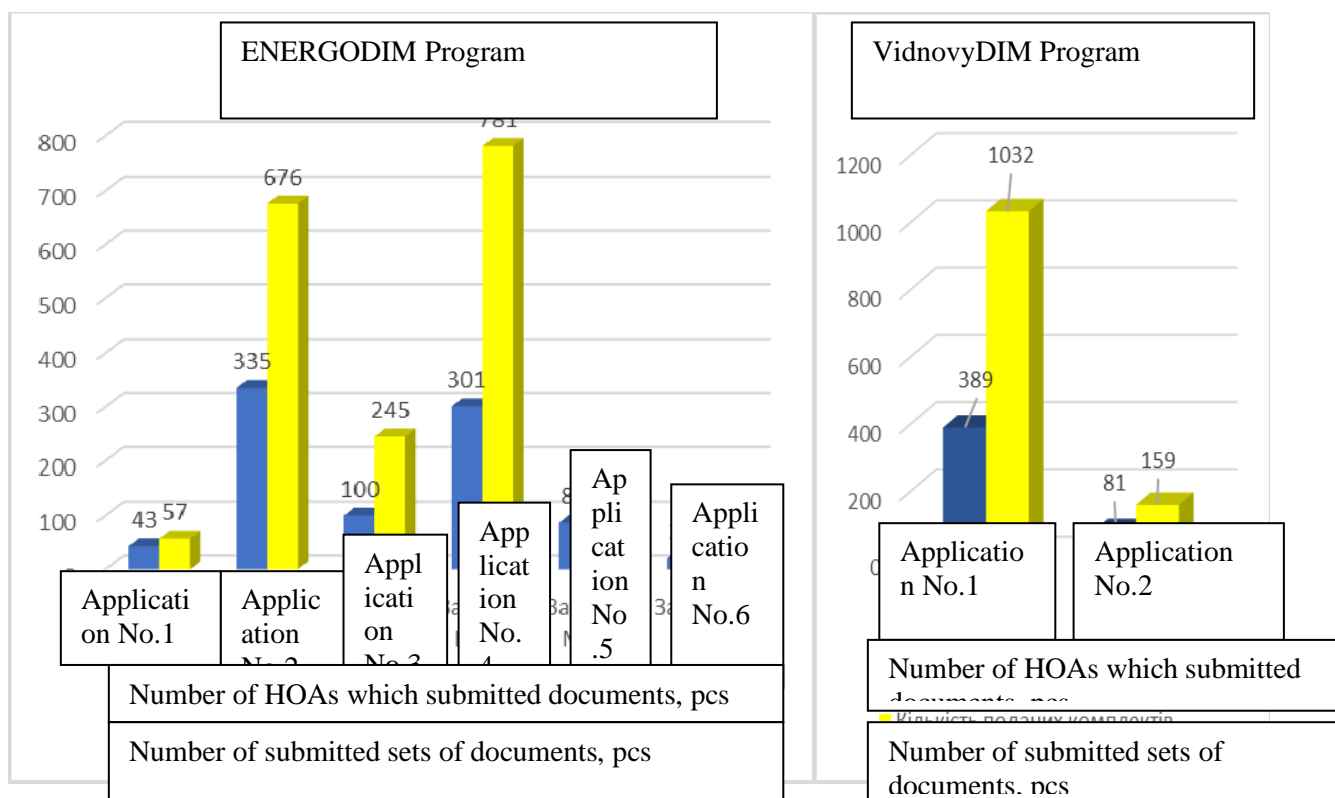
- 9,969 incoming and internal documents were registered, including:
  - Under the “ENERGODIM” Program 5384 (including 1889 packages of documents);
  - Under the “VidnovyDIM” Program, 4585 (including 1191 packages of documents);
- a total of 3,811 official response letters were sent to counterparties;
- a total of 1,293 documents were processed under the programs in work with donors;
- 1,450 protocols of the Directorate were drawn up;
- more than 300 online consultations were held for the beneficiaries of the EEF
- more than 5,000 calls, consultations, and surveys were conducted by means of telephone communication.

Summary information on registered documents is shown in the diagram:



This diagram shows that, on average, at least 75 documents are processed per day under the EEF's programs.

In more detail and clearly in terms of programs, the analysis of submission and processing of document packages for the types of applications for 2023 is presented below:



## 2.6. Improvement of the EEF's programs and specifics of their effect under the conditions of martial law

### 2.6.1. Energy modernization support program for multi-apartment buildings "ENERGODIM".

In 2023, the EEF responded very quickly to all challenges related to the implementation and improvement of the "ENERGODIM" Program, which is why changes were made 6 times. In particular, the following changes took place:

- [Changes to the "ENERGODIM" Program as of February 9, 2023](#)
- [Changes to the "ENERGODIM" Program as of March 29, 2023](#)
- [Changes to the "ENERGODIM" Program as of April 17, 2023](#)
- [Changes to the "ENERGODIM" Program as of July 12, 2023](#)
- [Changes to the "ENERGODIM" Program as of July 20, 2023](#)
- [Changes to the "ENERGODIM" Program as of September 21, 2023](#)

The main changes that took place in 2023:

- It is now possible to receive a partial advance for civil works at the level of **30%** of the project cost, but not more than UAH 6.5 million.
- The amount of the beneficiary's contribution is reduced by **half**. The HOA's own contribution for Package of measures "A" is 20% of the cost of eligible expenses, for Package of measures "B" — 10%.
- The list of activities of Package "A" is extended and the maximum amount of the grant is increased to **UAH 2 million**.
- In 2023, the maximum specific costs used in the "ENERGODIM" Program were developed and established

### **2.6.2. "VidnovyDIM" Program.**

The "VidnovyDIM" Program underwent changes 6 times in 2023, in particular:

- [Changes to the "VidnovyDIM" Program as of February 9, 2023](#)
- [Changes to the "VidnovyDIM" Program as of March 29 and 31, 2023](#)
- [Changes to the "VidnovyDIM" Program as of April 17, 2023](#)
- [Changes to the "VidnovyDIM" Program as of September 21, 2023](#)
- [Changes to the "VidnovyDIM" Program as of December 21, 2023](#)

Among all the changes, we can single out the main changes to the "VidnovyDIM" Program, namely:

- The territory of the Program has extended — it functions on the entire territory of Ukraine, except temporarily occupied territories and areas of active hostilities.
- In 2023, we developed and established the maximum specific costs used in the "VidnovyDIM" Program
- It became possible to submit the minutes of the board meeting of the HOA to the EEF.
- An extract from the State Register of damaged property was added to the list of mandatory documents.
- Clarified requirements for construction companies and other contractors

## **3. Legislative and normative initiatives of the EEF**

On August 22, 2023, the Cabinet of Ministers of Ukraine by Resolution No. 889 approved changes to the statutory acts (hereinafter – SA) regulating the activities of the EEF, namely:

- "Methodology for calculating energy savings as a result of implementing energy efficiency measures financed by the state institution "Energy Efficiency Fund"";

- “The procedure for determining the amount of cost savings resulting from the implementation of energy efficiency measures under the programs of the state institution “Energy Efficiency Fund””.

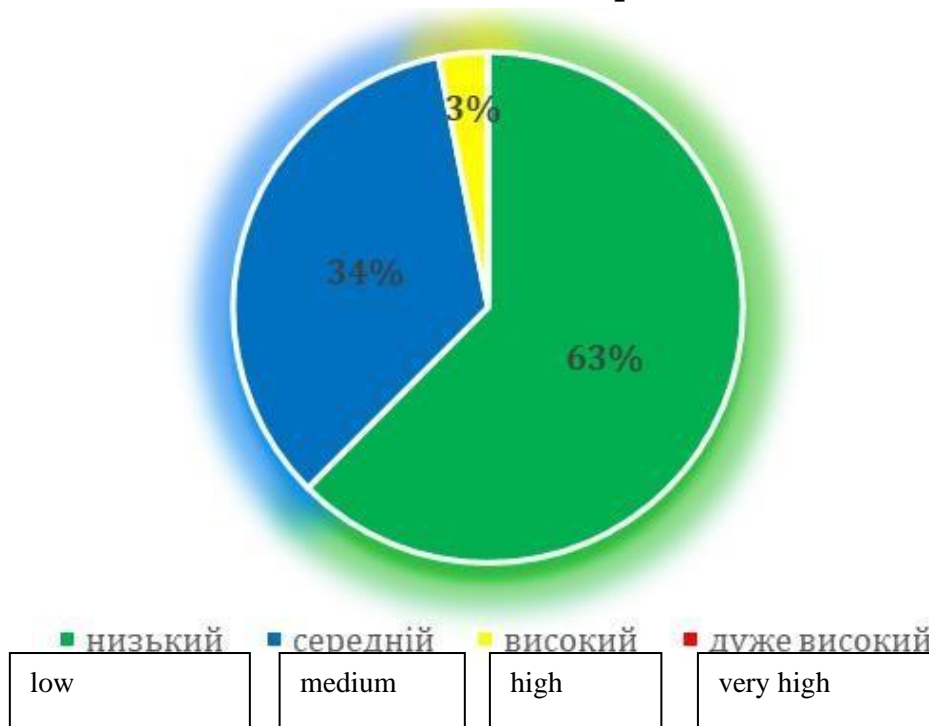
The work on changing the above-mentioned statutory acts (hereinafter - SA) was carried out for almost 8 months.

These changes are necessary to bring the calculated indicators in line with the latest amendments to the Law of Ukraine “On the Energy Efficiency Fund”, and due to the fact that the norms of the previous SAs lost their relevance after the monetization of subsidies, leaving the savings to the consumer of the utility company - the recipient of the subsidy.

#### 4. Risk assessment

According to the Regulation on the compliance risk management policy of the SI “Energy Efficiency Fund”, approved in a new edition on 27-28/11/2023 by the Supervisory Board of the EEF, the priority level of compliance risks is assessed by comparing the probability of the occurrence of the risk and the seriousness of the consequences of the risk. The overall risk score (total score) was determined by multiplying the probability score and the impact score. Based on the received data, 32 basic indicative figures were calculated and the EEF’s risk assessment scale was determined.

#### The results of the assessment of compliance risks of the EEF in the IV quarter of 2023



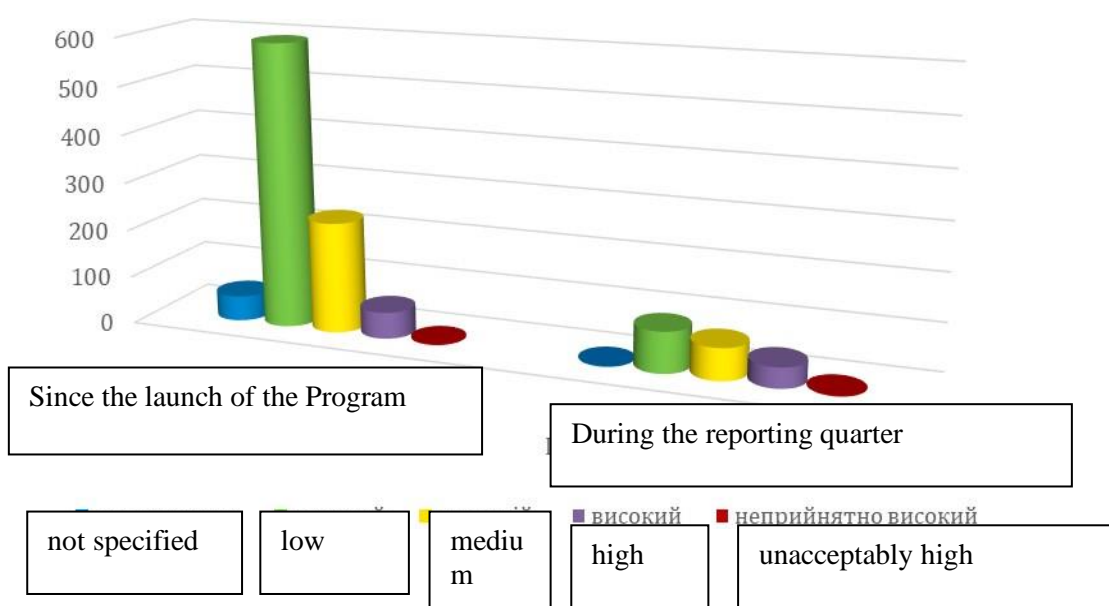


During the IV quarter of 2023, on an ongoing basis, the Beneficiaries study procedure was carried out when accepting applications within the framework of the EEF's programs (including when receiving a revised package of documents) and potential business partners.

Based on the results of the integrity check of the Beneficiaries and their contractors/suppliers within the "ENERGODIM" Program, the following risk levels were established in the IV quarter of 2023:

**Number of Applicants/Beneficiaries with distribution by risk level  
("ENERGODIM" Program)**

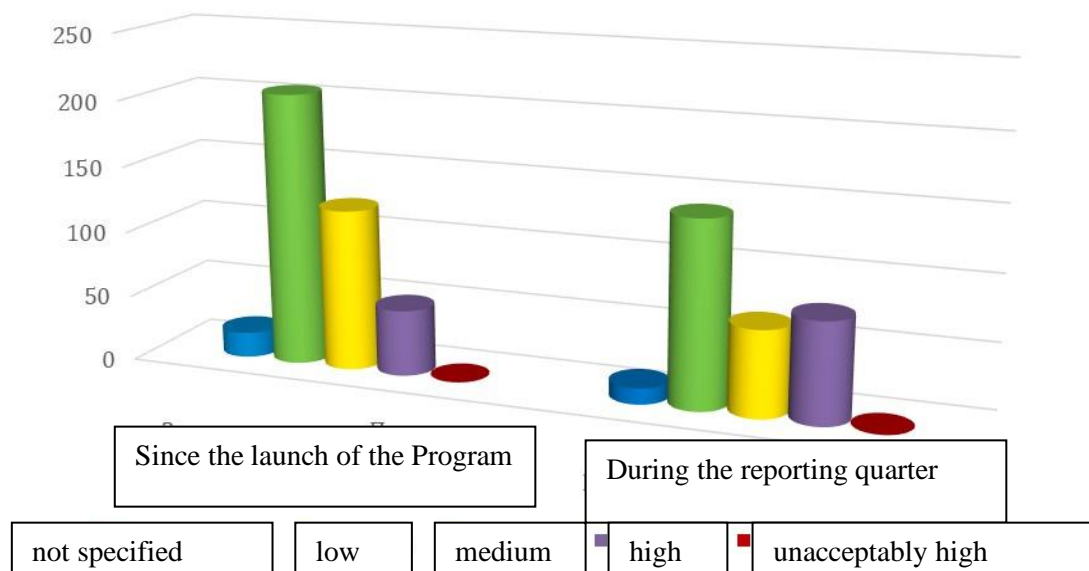
Number of Applicants/Beneficiaries	Risk level					In total
	not specified	low	medium	high	unacceptably high	
Since the launch of the Program	52	592	231	55	2	932
During the reporting quarter	1	85	66	42	1	195



According to the results of the integrity check of the Beneficiaries and their contractors within the framework of the “VidnovyDIM” Program, the following risk levels were established in the IV quarter of 2023:

**Number of Beneficiaries with distribution by risk levels  
 (“VidnovyDim” Program)**

Number of Applicants/Beneficiaries	Risk level					In total
	not specified	low	medium	high	unacceptably high	
Since the launch of the Program	19	206	122	50	0	397
During the reporting quarter	12	140	65	76	0	293



In the event of remarks that require the submission of additional documents, the level of risk was not established until the receipt of the revised package of documents.

In connection with the military aggression of the Russian Federation, as well as the introduction of martial law in Ukraine, a key area is risk management, which requires increased due diligence and quick response to almost daily changes.

With the beginning of the military aggression of the Russian Federation, the EEF was forced to limit the payment of Grants, which led to an increase in the reputational risks of the EEF (in particular, when paying part of the grants to Beneficiaries whose houses are located in a temporarily occupied territory of Ukraine or in an area of active hostilities, as well as if counterparties under contracts, concluded within the framework of the implementation of acceptable measures, are persons included in the sanctions lists, or located in an temporarily occupied territory of Ukraine, or in an area of active hostilities, associated with the Russian Federation, or who are accused of treason or collaborative activities).

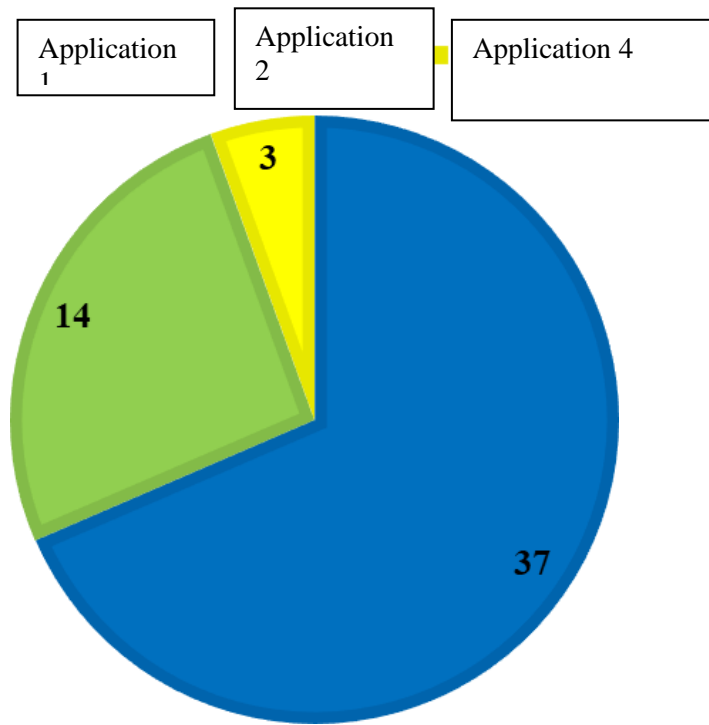
From 27/12/2022, temporarily occupied territories and areas of active hostilities are determined on the basis of the order of the Ministry of Reintegration of Temporarily Occupied Territories of Ukraine “On Approval of the List of Territories Where Hostilities Are Conducted or Temporarily Occupied by the Russian Federation” (No. 309 dated 22/12/2022).

In order to prevent the use of state funds by persons who have defected or may defect to the side of the enemy, the EEF’s programs are supplemented with specifics of the effect of programs during martial law:

- the payment of Grants is suspended for HOAs located in temporarily occupied territories, areas of active hostilities, and in settlements where the state authorities of Ukraine temporarily do not exercise their powers, as well as settlements located on the demarcation line, the list of which is established in the prescribed manner according to the current legislation of Ukraine;

- the payment of Grants is suspended for HOAs if counterparties under contracts concluded within the framework of the implementation of Acceptable Measures at a specific stage of participation in the Program (steps) are registered on the territory of settlements (territorial communities) that are temporarily occupied.

As of 31/12/2023, the EEF has registered 54 applications from homeowners associations located in an area of active hostilities or in the territory of Ukraine temporarily occupied by the Russian Federation, including areas of active hostilities in which state electronic information resources function.



In order to prevent possible fraudulent actions of Beneficiaries and/or contractors when receiving advances by the EEF, changes were made to the Program “VidnovyDIM”, in particular:

- extending the list of assurances provided by the Beneficiary at the stage of Application No. 2 that the co-owners of the Beneficiary did not receive compensation for the restoration of certain categories of real estate objects damaged as a result of hostilities, acts of terrorism, sabotage caused by the armed aggression of the Russian Federation, using electronic public service “e-Vidnovlennia”, for the same civil works, the acts for which are attached to this Application;

- The EEF makes a decision on the non-compliance of the contractor in the event that the EEF rejected the HOA Application within the framework of participation in the programs on the grounds of low-quality / untimely execution of civil works by this contractor or persons related to him, or the EEF had repeated remarks on the acts of acceptance of completed civil works, drawn up by the contractor or related persons with various Beneficiaries, which contained false information, which may indicate an intention to mislead the EEF in order to obtain a financial or other benefit.

Based on the decision of the Supervisory Board of the EEF dated 02/08/2023 (Protocol No. 16) dated 15/11/2023, a new staff list was put into effect, which provided for the creation of a risk assessment department. The department’s activities include the following main areas: IDD procedures for evaluating Applications, business partners, counterparties of the EEF (compliance functions) and, in particular, but not exclusively, legal procedures for evaluating Applications.

## 5. Fundraising activity

Fundraising activity, which involves finding new potential donors for the EEF, is one of the priority areas of the institution's work.

During the current year, the EEF actively worked in this direction.

Key indicators:

In the course of fundraising activities, a database of potential donors was formed (to whom letters from the EEF were sent and/or with whom contacts were made). More than **100** institutions are singled out in this list, of which about **40 contacts** are **active**, with which relevant online/offline meetings and/or regular telephone conversations and written correspondence were held.

**Establishment and support of partnership relations with international organizations.** It is worth highlighting the following organizations (**10**) that have shown interest in the activities of the EEF and prospects for cooperation in the following years (including the post-war period), in particular: the Canadian SURGe Project, the UNDP office, the Ukrainian Renewable Energy Association, the European foundation the European Climate Foundation, American Chamber of Commerce in Ukraine, Greenpeace Central and Eastern Europe, Austrian Energy Agency, USAID's Energy Security Project, Swiss-Ukrainian DESPRO, NEFCO project). During the current year, there was also an attempt to establish cooperation with the Ukrainian community/diaspora in the world – letters (**11**) were sent to the following organizations: the Union of Ukrainian Women of Canada, the World Congress of Ukrainians, the European Congress of Ukrainians, the Ukrainian National Association of Canada, the World Federation of Ukrainian Women's Organizations, Union of Ukrainians in Poland, Union of Ukrainian Women in Australia, Union of Ukrainian Women in America, Union of Ukrainians in Britain, Union of Ukrainians in Portugal, Central Union of Ukrainians in Germany.

**Organization and participation in negotiations with potential donors.** It is worth highlighting the following institutions with which negotiations were actively conducted, namely:

- **9 foreign embassies** (Norway, Austria, France, Great Britain, Spain, Czech Republic, Canada, Lithuania, Switzerland) and **2 Ukrainian embassies** (USA, Czech Republic);

- **2 Ukrainian** and 7 international organizations (Serhiy Prytula CF, the Dutch organization HF Open Door Ukraine, the Austrian Energy Agency, the European Climate Foundation, the American Chamber of Commerce in Ukraine, the international organization Greenpeace Central and Eastern Europe (CEE), the French organization CF "Leroy Merlin", Ukrainian Charitable Fund Shpyg Foundation, USAID's Energy Security Project (ESP)).

During the negotiations, **2 international memorandums of cooperation** were signed, namely in the direction of co-financing of reconstruction projects – CI “Leroy Merlin” (France, 24/05/23), HF “Open Door Ukraine” (Netherlands, 13/06/23).

In order to develop fundraising activities, we took part in activities related to the restoration of Ukraine, which are presented below:

1) International Forum ReBuild Ukraine 2023 (February 15-16, Warsaw, Poland);

2) The Central & Eastern European Energy Efficiency Forum 2023 (C4E Forum 2023), May 25, 2023, Bratislava, Slovakia);

3) Annual Global Conference on Energy Efficiency (June 6-8, 2023, Versailles, France);

4) Thematic events within the framework of the exhibition Aquatherm Kyiv 2023 (May 16-18, 2023, Kyiv);

5) All-Ukrainian forum of apartment building managers (June 1-2, 2023, Truskavets);

6) IEA online meeting ‘Rebuilding better in Ukraine: from short term action to long term goals (July 27, 2023, France);

7) Online webinar on the presentation of the project and competition “Supporting energy modernization of enterprises in wartime”, organized by GIZ on behalf of the governments of Germany and Switzerland, Energy Efficiency and Climate Projects (August 17, 2023);

8) International Congress on the Reconstruction of Ukraine “Kongres Odbudowy Ukrainy Common Future” (September 21-22, 2023, Poznań, Poland)

9) online/offline Reconstruction of Ukraine Exhibition (October 24-26, Rome, Italy);

10) Strategic session of the Energy Efficiency Fund with IFC partners – IFC Program (International Finance Corporation, World Bank Group) “Energy Efficiency in Ukraine and Crisis Response” (December 4, 2023, IFC Vienna Office, Austria).

On December 5-7, 2023, an educational visit took place in the city of Vienna – a practical exchange of experience in the field of implementation of “green” projects in the housing sector for 5 specialists of the EEF. The event was held with the financial and organizational support of the Federal Ministry of the Republic of Austria for climate change, environmental protection, energy, mobility, innovation and technology, in fulfillment of the bilateral Memorandum of Understanding on cooperation in the field of energy.

## 6. Digitalization

In 2023, the EEF continued its work in the direction of digitalization.

The EEF started using an Active Directory server, which allows for more precise security policies when users work. Most of the users are already connected to the Domain, gradually, all other users of the EEF will be connected to the Domain. The gradual transfer of all users to the Domain is ongoing, department by department.

The EEF's marketplace has been in operation for 6 months. The main errors were corrected, the interface was improved, and functionality was added that was not foreseen during the design. The process of filling the Marketplace with users continues, new products and services are actively appearing. More and more users join the marketplace.

The EEF Applicant's Office received the first applications to the EEF.

Work on the EEF's new website has been completed. The site is being filled with materials, the new site is undergoing final testing before launch.

For the accounting and reporting department, new documents were introduced into the EEF's ERP system. The purchase of the BAS CORP Accounting server was carried out. As for the electronic document management system, the process of its optimization is ongoing. The system undergoes a process of constant modernization, with the aim of further use for working on documents under the EEF's programs. The interface and the document circulation server itself have been updated. The server has been moved to a new hosting.

Together with partners from the GIZ company, work on the implementation of the IT platform in the EEF continues. The development and implementation of the IT platform is planned to be completed in 2026.

## 7. Communication activity and work with regions

During the reporting period, information and communication activities were carried out aimed primarily at developing the implementation of the Program "VidnovyDIM" and at the popularization of the implementation of energy-efficient measures within the framework of the "ENERGODIM" Program, the development of its operation in the conditions of martial law.

During 2023, **4 external** demonstration trips for the mass media were **held** to implemented projects within the framework of the "VidnovyDIM" Program.

During 2023, the website and the official page of the EEF in the Facebook social network highlighted 15 success stories of the implementation of activities under the Programs of the EEF. **768** information materials are distributed in mass media regarding the Program "VidnovyDIM" with coverage of **more than 1 million** people.

In addition, **4 online events** (stream on Facebook) were held regarding the

results of the “VidnovyDIM” Program with the participation of HOAs that have already implemented projects. About 82,000 people are covered by these measures.

During 2023, 6 digests were created, and placement on the website, distribution in social networks and sending to partners were ensured:

- 2022 results: <https://bit.ly/40rh2dx>;
- for January – February 2023: <https://bit.ly/3lO3p92>;
- for March – April: <http://surl.li/ifkut>;
- for May – June: <https://tinyurl.com/2cr485ba>;
- for July – August: <https://bit.ly/46JsEeI>;
- for September-October: <https://bit.ly/47mJZKc>.

During 2023, 2 videos about the “VidnovyDIM” Program were created with clarification on the conditions of participation in the Program.

In total, in 12 months, more than 13,000 letters were created and sent to an active community of HOAs, designers, energy auditors, etc.

Organization and participation (preparation of presentations, theses of speeches, organization of photo and video recording, news writing, etc.) of the management of the Energy Efficiency Fund in 34 public events (forums, conferences, round table meetings, etc.) were ensured in 2023.

In particular, the III All-Ukrainian Forum of the Energy Efficiency Fund was held in December 2023. The event, which became a platform for discussion between the authorities, the EEF and homeowners associations, took place in Lviv within the framework of the XIV All-Ukrainian Forum of HOAs.

Materials on all areas of activity of the Energy Efficiency Fund were distributed in the mass media. In total, during 2023, more than **4.7 thousand news**, publications, videos, etc. about the EEF and the “ENERGODIM” and “VidnovyDIM” Programs were distributed in the mass media and social networks with a reach of more than **25 million views**.

Besides, in the reporting period, 7 materials of the director of the Energy Efficiency Fund, Yehor Fareniuk, were prepared and posted on the Internet media:

- four author’s columns on LIGABusinessInform: <https://blog.liga.net/user/yefareniuk/profile>;
- author’s column on Ukrainska Pravda: <https://www.epravda.com.ua/columns/2023/12/1/707232/>



- a special publication in Build Portal “The big roll call for the Builder’s Day”: <https://tinyurl.com/4v84mus8>;

- a special publication on the Build Portal within the framework of the “Unbreakable results of the year” initiative, in which the director of the Energy Efficiency Fund Yehor Farenjuk shared the results of the EEF’s activities: <http://tinyurl.com/j9jwx9d7>

During the reporting period, the EEF also provided:

- coverage of news and events of the EEF on the website (prepared and highlighted 112 news, reach – 128 thousand views, 77 thousand users);
- updating statistics on the implementation of the “ENERGODIM” Program (weekly). Reach: 37 thousand views, 9.5 thousand users;
- filling and administration of official pages in social networks (216 publications were made, reaching more than 842 thousand views);

**Work with the regions** remains important, which, given the conditions of martial law, was mostly aimed at organizing training (conducting seminars and webinars) and helping in the development of local programs to support energy-efficient measures of HOAs. On an ongoing basis throughout the year, the EEF participated in regional thematic events to popularize the EEF’s products.

The EEF organized and carried out 25 communication events on the main procedures and requirements for participation in the “VidnovyDIM” Program (for representatives of local government organizations, HOAs and subcontractors), as well as presented changes to the “ENERGODIM” Program (for representatives of military administration, local government organizations and local HOAs). In total, more than 900 participants took part in the seminars.

A number of offline trips of the EEF’s management were organized with the presentation of the EEF’s programs and visits to implemented facilities in the regions (Irpın, Lviv, Lutsk, Mykolaiv, Khmelnytskyi, Rivne) and negotiations were held with representatives of local authorities regarding support and financing of energy efficiency/renovation projects including from the local budget and involving new HOAs in thermal modernization/renovation projects.

During 2023, cooperation between the EEF and communities continued within the framework of existing local support programs for HOAs developed until February 24, 2022, as well as under newly adopted programs that take into account the current economic situation in the country (increasing prices for materials and equipment, inflation, lack of lending for HOAs from banks). In some regions, financing was actively carried out under local HOA support programs, which

supplemented the grant funding of the EEF – accordingly reduced the financial burden on the HOA’s own contributions for the implementation of its projects.

Statistics on work with local self-government bodies include:

**- signed memorandums of cooperation between the EEF and communities - 252.**

Among the important signed agreements, the following can be singled out.

In March 2023, the EEF signed a memorandum with Kyiv Regional Military Administration, within the framework of which the restoration and thermal modernization of multi-apartment buildings throughout the territory of Kyiv region was planned.

To popularize the EEF’s programs in the regions and activate local HOAs regarding participation in energy efficiency and restoration projects, work was established with industry associations and memorandums of cooperation were signed: April 19, 2023 – Non-governmental organization “Council of HOAs of Kyiv region”, November 11, 2023 – Non-governmental organization “Resource Center for Support of HOAs of Rivne Region”.

In 2023, the EEF analyzed the use of RES in the implementation of housing restoration projects. And today the EEF is actively working on the development of a new initiative – the “GreenDIM” Program aimed at the development of alternative energy sources. Cooperation with the Association “Ukrainian Renewable Energy Association” was also initiated and a corresponding memorandum was signed with them – on May 17, 2023.

**- current local co-financing programs for energy-efficient measures in HOAs** from local government and territorial communities – 147 (the total amount of funding is over 194.5 million hryvnias). The amount of funding in 2023 under the existing and newly adopted programs as of December 2023 is UAH 97.3 million for 33 programs, namely, 3 regional programs – in the amount of UAH 9.7 million, 25 city programs – in the amount of UAH 79.2 million and 5 programs of the territorial community – in the amount of UAH 8.4 million. During the reporting period, during 2023, more than UAH 41.2 million was paid to HOAs from local budgets.

Within the scope of cooperation under the “VidnovyDIM” Program, there are 3 local support programs for HOAs that carry out projects to restore their buildings (Kyiv Regional Military Administration, Zhytomyr City Council, Sumy City Council).

## **8. Work with partner banks**

During 2023, work with the EEF’s partner banks was intensified. In connection with the fact that the EEF began to provide advances for works not only under the “VidnovyDIM” Program, but also under the “ENERGODIM” Program, a question arose regarding additional control over the correct use of money transferred to HOA

accounts in partner banks. This work was organized and since August, on a permanent basis, monthly monitoring of statements of all HOAs, which received advances for work under two programs, is being carried out.

Also, an important event was the signing of an agreement with a new partner bank of the EEF – JSB “Globus”, which literally from the first month, after signing the contract, began lending to HOAs and as of the end of 2023 is the only bank that offers loans for HOAs throughout the territory of Ukraine.

In 2024, it is planned to continue fruitful cooperation with partner banks with the aim of increasing the volume of lending to HOAs that plan to carry out energy modernization measures under the “ENERGODIM” Program.

## **9. Reaching key performance indicators of the EEF’s employees**

In order to implement the key performance indicators of the structural units of the EEF for 2023 approved by the Directorate (Directorate minutes dated 27/02/2023 No. 27022023), with the aim of increasing the overall growth of the EEF’s indicators, the heads of the structural units carried out constant work on monitoring the implementation of the approved indicators.

The working group, which was created for the timely monitoring of performance indicators by divisions (order dated 03/03/2023 No.25), provided monthly reports to the members of the Directorate on the results of reaching performance indicators by divisions working under the EEF’s programs. Besides, in order to monitor reaching key performance indicators and track their dynamics, weekly meetings of divisions were held.

Every quarter, all units presented their achievements in terms of their reaching key performance indicators.

On 20/12/2023, the Directorate carried out an assessment of the achievement of the approved key performance indicators by the structural units of the EEF (protocol No. 20122023 dated 20/12/2023). The results of monitoring reaching key performance indicators for 2023 by the structural units of the Energy Efficiency Fund were assessed positively, and the EEF’s activity plan for 2023 was recognized as fulfilled.

The work of the EEF in the direction of proper reaching performance indicators continues.



Фонд  
Енергоефективності

# Report on grant activity under the programs “ENERGODIM” and “VidnovyDIM”

as of 01/01/2024

МІНІСТЕРСТВО РОЗВИТКУ  
ГРОМАД ТА ТЕРИТОРІЙ УКРАЇНИ



Federal Ministry for the  
Environment, Nature Conservation  
and Nuclear Safety



**IFC** International  
Finance Corporation  
WORLD BANK GROUP

**giz** Deutsche Gesellschaft  
für Internationale  
Zusammenarbeit (GIZ) GmbH



# Received applications for participation in the “ENERGODIM” Program as of 01/01/2024

/diagram:

A A(L) B

2019-2020

Received

Approved by the EEF

Approved by the IFC

Accession agreements

2021

Received

Approved by the EEF

Approved by the IFC

Accession agreements

2022

Received

Approved by the EEF

Approved by the IFC

Accession agreements

2023

Received

Approved by the EEF

Approved by the IFC

Accession agreements

For the period of validity of the Program

Received

Approved by the EEF

Approved by the IFC

Accession agreements /

/Receipt of projects by the EEF./

# Key results

## under the “ENERGODIM” Program

(as of 01/01/2024)

936 – received Projects

654 – non-rejected projects

126 – “Light” package

38 – “Superlight” package

490 – “Comprehensive” package

631 – projects approved by the EEF (joined to the Program):

129 – “Light package”

19 – “Superlight” package

483 – “Comprehensive” package

Estimated cost of projects – **UAH 6.7 BLN**

Expected amount of grants – **UAH 3.8 BLN**

Amount of paid Grants – **UAH 1,080.6 MLN:**

“Light” package – **UAH 45.2 MLN**

“Superlight” package – **UAH 0.2 MLN**

“Comprehensive” package – **UAH 1,035.2 MLN**

Volyn

Lviv

Zakarpattia

Ivano-Frankivsk

Ternopil

Rivne

Chernivtsi

Khmelnytskyi

Zhytomyr

Vinnytsia

Kyiv

Chernihiv

Sumy

Cherkasy

Poltava

Kirovohrad

Odesa

Mykolaiv

Kherson

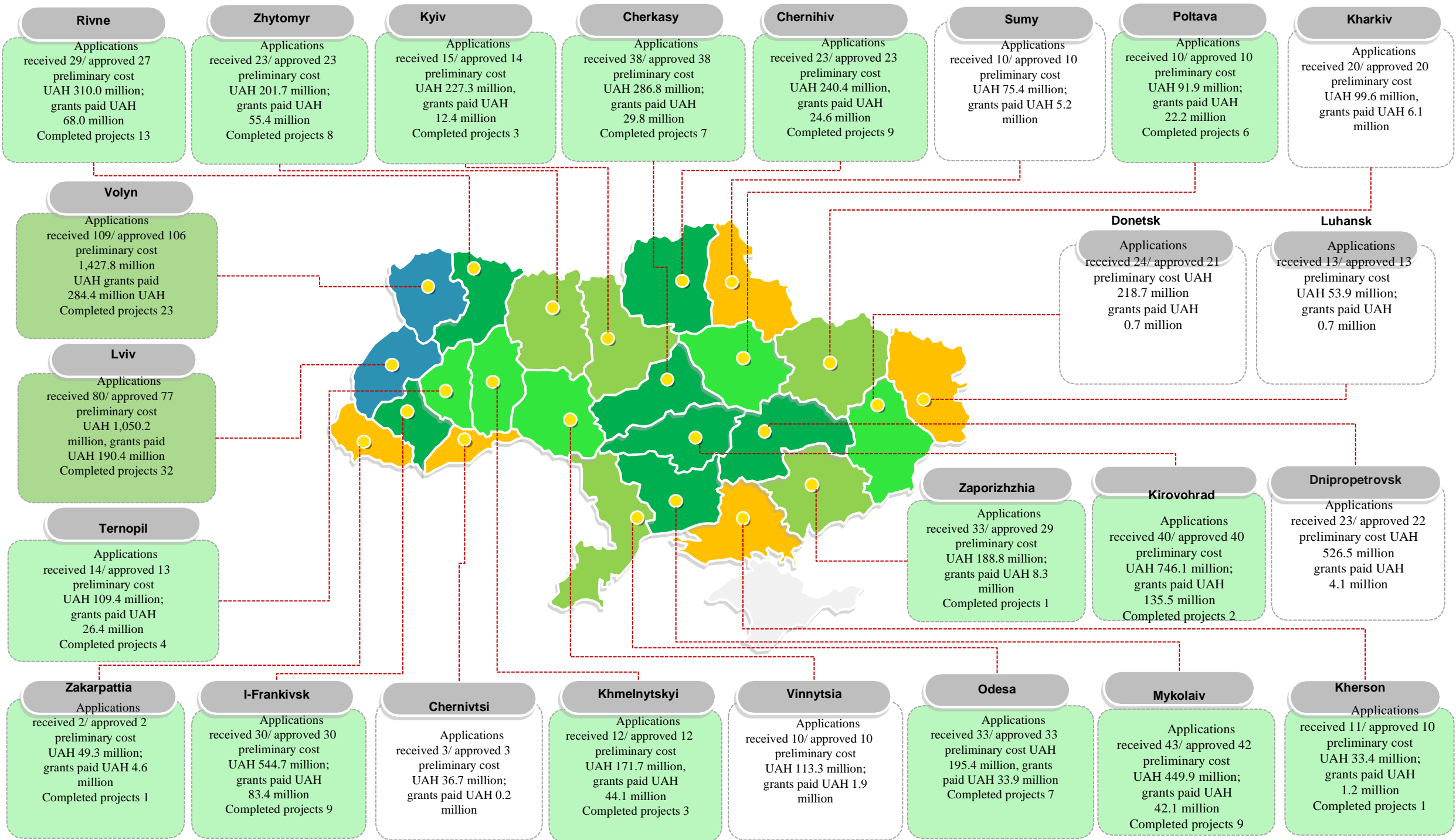
Kharkiv

Dnipropetrovsk

Zaporizhzhia

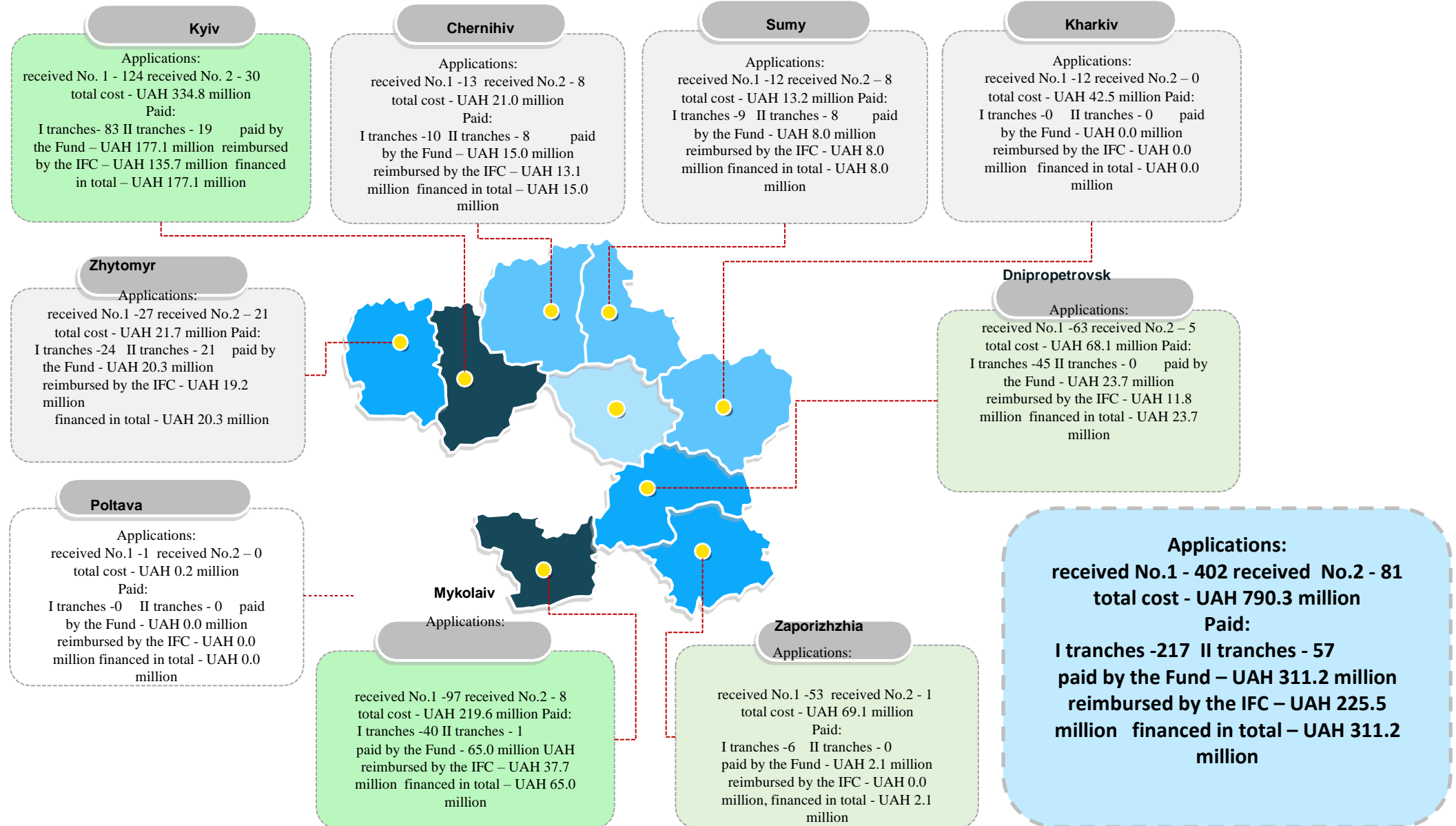
Donetsk

Luhansk





# Key results of the “VidnovyDIM” Program (as of 01/01/2024)



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Partners

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